Your Letterhead

Risk Memorandum Health Reimbursement Account Model Feasibility, Funding and COBRA Rates

To: William Jones

XYZ Service Company

124 Main Street Raleigh, NC 27601

From: Joseph Johnson

Re: HRA Model: Health Care Plan of XYZ Service Company

Projected Plan Year 1-1-2010 tthrough 12-31-2010

Date: April 23, 2010

1. Feasibility Analysis

	Projected Annual Costs	
	Traditional	HRA Model
Participant	\$1,000,000	\$1,500.000
HRA (Employer-Financed)		1,500,000
High Deductible Health Plan		2,000,000
Low Deductible Health Plan	4,000,000	
Total	\$5,000,000	\$5,000,000

2. Funding and COBRA Rates

Tiering	Monthly	Monthly Rates	
	Funding	COBRA	
Individual	\$ 60	\$65	

Participant/Child(ren)	\$100	\$110
Participant/Spouse	\$120	\$130
Family	\$150	\$160

Notes: A Risk/Actuarial Work-Product is attached hereto and is the basis of the data above-displayed.